



## Management and Organizational Studies 4411A New Product Management

Contact	Office Hours	Class
Naryoung Yu	Tuesdays	Tuesdays
nyu26@uwo.ca	1pm – 2pm (or by appointment)	2:30 pm – 5:30 pm
	Location: By appointment (Please email me before planning to visit)	Room: BR-204

### **COURSE DESCRIPTION**

This course focuses on the identification, development and testing of new product concepts; the development of prototypes; evaluation, and commercialization of new products. It uses examples from the food industry and other consumer package goods and services.

# COURSE STRUCTURE, CONTENT, AND LEARNING OUTCOMES

This course is structured in four modules.

Weeks	Module	Course Specific Learning Outcomes	Brescia Competencies	
1-2	Opportunity Identification	<ul> <li>Describe, apply, and demonstrate the new product development process</li> <li>Identify new product opportunities</li> </ul>	Communication (L4) Critical Thinking (L4) Complex Problem Solving (L4) Inquiry & Analysis (L4)	
3-5	Concept Development & Evaluation	Create and validate a new product concept.		
6-8	Product Development	Describe the product development process.		
9-13	Product Launch	Develop a new product launch plan		

Student competency levels on these outcomes will vary. You can expect to achieve these outcomes if you honour course policies, complete all assigned work in good faith and on time, demonstrate comprehension of course content, and meet all other course expectations of you as a student.

### **COURSE MATERIAL**

Crawford, M., & DiBenedetto, A. (2021). *New Products Management*. 12<sup>th</sup> International Student ed. New York, NY: McGraw Hill Education.

This book is available on reserve at the Beryl Ivey Library at Brescia, Amazon (<u>https://www.amazon.ca/ISE-New-Products-Management-12th/dp/126057508X</u>) or McGraw Hill (<u>https://www.mheducation.ca/ise-new-products-management-9781260575088-can</u>).

# **COURSE PREREQUISITES AND ANTIREQUISITES**

Prerequisite(s): Enrolment in BMOS, MOS 2320A/B, or MOS 3320A/B.

## **COURSE EVALUATION**

Component	Timing	Weight	Brescia Competencies
Learning Task 1: Class Contribution	Weekly	25%	Communication, Critical Thinking, Inquiry and Analysis
Learning Task 2: Product Concept	Week 5	20%	Communication, Critical Thinking, Inquiry and Analysis, Problem Solving
Learning Task 3: Product Protocol	Week 8	20%	Communication, Inquiry and Analysis, Inquiry and Analysis, Problem Solving
Learning Task 4: Launch Plan	Week 12	35%	Communication, Critical Thinking, Inquiry and Analysis, Problem Solving

## **Evaluation Policies**

You must complete all evaluation components to pass the course. I will not re-weight course components unless you have received an academic accommodation. I will not adjust grades based on need. Your mark in the course will be the mark that you earn based on your comprehension of course content. Extra credit assignments are not available, and evaluations cannot be rewritten to obtain a higher mark. Once you have completed an evaluation, you are committed to the mark earned.

Late assignments without an academic accommodation will receive a "0." All assignments are subject to submission for textual similarity review to the commercial plagiarism detection software under license to the University for the detection of plagiarism. All assignments submitted for such checking will be included as source documents in the reference database to detect plagiarism of assignments subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between The University of Western Ontario and Turnitin.com (http://www.turnitin.com).

## Learning Tasks: Evaluation Component Descriptions

There are no mid-term tests or final exams in this course. Learning Tasks are the graded assignments you complete to demonstrate that you have achieved the learning outcomes and Brescia Competencies required to successfully complete this course. Detailed instructions, templates, examples, and grading rubrics for all learning tasks are available on OWL.

### Learning Task 1 (LT1): Class Contribution

Each week you will be asked to complete a short exercise or a mini case during class. Class contributions allow you to demonstrate your understanding of the course concepts and to work to answer other students' questions and provide examples. Your task during class is to give feedback, build on the ideas presented, challenge the ideas presented, or provide insight into the problem.

Each week will count equally toward your contribution grade, with each missed contribution receiving a grade of "0". Your lowest contribution grade for the semester will be dropped from the contribution calculation. If you miss more than 25% of the required class contribution posts without an academic accommodation you will receive a class contribution grade of "0" for the semester. Instructions and a rubric for LT1 Class Contribution will be posted on OWL.

This course is designed to be an in-person learning experience. As such, attendance is in person only and attendance through other means (e.g., Zoom) is not available. If you are accommodated for three or more weeks of class attendance, at the instructor's discretion, you may be offered withdrawal without academic penalty.

### Learning Task 2 (LT2): Product Concepts

Each student will select a large firm and prepare a new product concept statement that fits with the firm's product portfolio, accompanied by a situational assessment. Read the detailed assignment instructions and rubric for LT2 during Week 3. The assignment will be due in Week 5 on Tuesday October 11th.

### Learning Task 3 (LT3): Product Protocol

Each student will create a product protocol based on the product concept they developed in LT2. Read the detailed assignment instructions and rubric in Week 6. The assignment will be due in Week 8 on Tuesday November 8th.

### Learning Task 4 (LT4): Launch Plan

In small groups, students will create a launch plan for one of the new products that they identified in LT2. Please note that effective group work is important in this assignment, and free riding will not be tolerated. If the problem behaviour continues, please contact me, and I will follow up. Read the detailed assignment instructions and rubric during Week 8. The final plan is due on Week 12 on Tuesday December 6th.

## **COURSE POLICIES**

### **Teaching Methodology and Expectations of Students**

This course is designed to ensure maximum experiential learning. The very nature of experiential learning demands a high level of preparation and contribution to class discussions; as such, you are expected to complete the preparatory work before attending class where it will be discussed.

### **Class Schedule**

A tentative weekly learning plan for this course is posted on the OWL. Following this schedule is your responsibility. You should check OWL regularly for announcements and readings. You should anticipate spending a minimum of 5 hours per week on this course.

## **COVID-19 Resurgence**

In the event of a COVID-19 resurgence during the course that necessitates the course moving away from in-person delivery, course content may be delivered online either synchronously (i.e., at the times indicated in the timetable) or asynchronously (e.g., posted on OWL for students to view at their convenience). There may also be changes to any remaining assessments at the discretion of the course instructor. In the event of a COVID-19 resurgence, detailed information about the impact on this course will be communicated by the Office of the Provost and by the course instructor.

# Attendance

Attendance at all classes in this course is expected; however, circumstances may arise which make it impossible for you to attend. For this reason, students will be excused for one class. This absence will not negatively affect your LT1: Contribution to Learning grade. In the situation of an extended absence (see the final two pages of this outline), please discuss with your Academic Advisor. This is an in person active learning course that involves significant student engagement and discussion. Students will not be allowed to participate via zoom.

Under University regulations, your instructor can determine at which point absenteeism has become excessive and approach the Academic Dean who may stop your final test/paper from being marked, thus preventing you from passing the course. If you are accommodated for three or more weeks of class attendance, at the instructor's discretion, you may be offered withdrawal without academic penalty.

# Student Use of Technology in Class

The nature of the classroom requires that electronic devices (laptops, tablets, and/or smart phones) be used to participate in class activities. There will be times where students will be asked to close or put devices away. Students are asked to fully cooperate with in-class instructions. Failure to cooperate and using devices for non-class activities (i.e., texting, checking email, checking social medial pages, etc.) will result in an immediate "0" in LT1: Contribution to Learning for that class. Recording devices of any kind (camera, recorders, phones, etc.) may not be operated without my consent.

# **Preferred Method of Contact**

If you have questions regarding a learning task or course content, please check OWL Forums to see whether your question has been answered. If you cannot find the information you need, please post your question on OWL Forums.

If you would like to discuss something personal, please contact me by email. I check email and OWL daily Monday through Friday between the hours of 8:00 am and 4:00 pm. I generally do not check OWL or email in the evenings or during the weekend, so plan accordingly.

Finally, if you wish to discuss a grade, or how you might improve a grade, please read my feedback and the LT instructions and rubric carefully before contacting me for an appointment. These documents may provide you with the information that you need.

## Appointments

Students are welcome to meet with me by arranging an appointment at a mutually convenient time. Be on time for your appointment, have an objective for the discussion and let me know in advance which learning task or topic you wish to discuss, so I can be prepared.

## Privacy

To respect privacy laws and the privacy of individual students, all grades will be distributed on OWL only. If you wish to discuss a grade, or review a test or paper, please make an appointment with the professor to do so virtually. To respect your privacy, I will discuss your grades only with you. Please do not share or compare your grades. I cannot share information about another student's grades, so discussions comparing grades between students will not be entertained.

### Academic Accommodation

If, on medical or compassionate grounds, a student is unable to complete a course component worth greater than 10 per cent of the final course grade, it is the responsibility of the student to consult with an Academic Advisor and follow the procedures documented in the "Policy regarding makeup exams and extensions of deadlines" on the final pages of this outline. You should contact me as soon as possible to discuss your accommodation. Failure to do so will void your accommodation.

# **DROPPING A COURSE**

To drop a course without academic penalty, you must drop the course by the following dates:

Fall Term Half Credit Course November 12, 2022

For further details, check the online academic calendar in the registrar's website. To book an appointment with one of Brescia's Academic Advisors, call 519.858.5151 or email <u>brescia@uwo.ca</u>. If you are registered at another college or main campus, please make an appointment to see your academic advisor at your home campus.

### 2022-23 BRESCIA UNIVERSITY COLLEGE ACADEMIC POLICIES AND REGULATIONS

#### 1. POLICY REGARDING ACADEMIC ACCOMMODATION

The complete policy regarding Accommodation for Illness - Undergraduate Students can be found at <a href="https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID=1&SelectedCalendar=Live&ArchiveID=#Page\_135">https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID=1&SelectedCalendar=Live&ArchiveID=#Page\_135</a>

Students who have long-term or chronic medical conditions which may impede their ability to complete academic responsibilities should seek Academic Accommodation through Student Accessibility Services

(<u>https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID</u> =1&SelectedCalendar=Live&ArchiveID=#Page 10).

Personal commitments (e.g., vacation flight bookings, work schedule) which conflict with a scheduled test, exam or course requirement are **not** grounds for academic accommodation.

Students who experience an illness or extenuating circumstance sufficiently severe to temporarily render them unable to meet academic requirements may submit a request for academic consideration through the following routes:

- 1. For medical absences, submitting a **Student Medical Certificate** (**SMC**) signed by a licensed medical or mental health practitioner;
- 2. For non-medical absences, submitting **appropriate documentation** (e.g., obituary, police report, accident report, court order, etc.) to their Academic Advisor. Students are encouraged to contact their Academic Advisor to clarify what documentation is acceptable.

#### **Request for Academic Consideration for a Medical Absence**

When a student requests academic accommodation (e.g., extension of a deadline, a makeup exam) for work representing 10% or more of the student's overall grade in the course, it is the responsibility of the student to provide acceptable documentation to support a medical or compassionate claim. All such requests for academic accommodation **must** be made through an Academic Advisor and include supporting documentation.

Academic accommodation for illness will be granted only if the documentation indicates that the onset, duration and severity of the illness are such that the student could not reasonably be expected to complete their academic responsibilities. Minor ailments typically treated by over-the-counter medications will not normally be accommodated.

The following conditions apply for students seeking academic accommodation on medical grounds:

- Students must submit their Student Medical Certificate (SMC) along with a request for relief specifying the nature of the accommodation being requested no later than two business days after the date specified for resuming responsibilities. An SMC can be downloaded from <u>https://www.uwo.ca/univsec/pdf/academic\_policies/appeals/medicalform.pdf;</u>
- In cases where there might be an extended absence or serious issue, students should submit their documentation promptly and consult their Academic Advisor for advice during their recovery period;
- Whenever possible, students who require academic accommodation should provide notification and documentation in advance of due dates, scheduled tests or examinations, and other academic requirements;
- Students must communicate with their instructors no later than 24 hours after the end of the period covered by the SMC to clarify how they will fulfil the academic expectations they may have missed during the absence;
- Appropriate academic accommodation will be determined by the Dean's Office/Academic Advisor in consultation with the course instructor(s). Academic accommodation may include extension of deadlines, waiver of attendance requirements, arranging Special Exams (makeups), re-weighting course requirements, or granting late withdrawal without academic penalty.

#### 2. ACADEMIC CONCERNS

If you feel that you have a medical or personal challenge that is interfering with your work, contact your instructor and Academic Advisor as soon as possible. Problems may then be documented and possible arrangements to assist you can be discussed at the time of occurrence rather than on a retroactive basis. Retroactive requests for academic accommodation on medical or compassionate grounds are not normally considered.

If you think that you are too far behind to catch up or that your work load is not manageable, you should consult your Academic Advisor

(<u>https://brescia.uwo.ca/enrolment\_services/academic\_advising/book\_an\_appointment.php</u>). If you consider reducing your workload by dropping one or more courses, this must be done by the appropriate deadlines; please contact your Academic Advisor or see the list of sessional dates in the Academic Calendar

(https://www.westerncalendar.uwo.ca/SessionalDates.cfm?SelectedCalendar=Live&ArchiveID=).

You should consult with the course instructor and the Academic Advisor who can help you consider alternatives to dropping one or more courses. *Note that dropping a course may affect OSAP eligibility and/or Entrance Scholarship eligibility.* 

#### 3. ABSENCES

**Short Absences:** If you miss a class due to a minor illness or other problems, check your course outline for information regarding attendance requirements and make sure you are not missing a test or assignment. Cover any readings and arrange to borrow notes from a classmate. Contact the course instructor if you have any questions.

Please note that for asynchronous online courses, attendance or participation requirements maybe different than for synchronous or in-person courses.

**Extended Absences:** If you have an extended absence, you should contact the course instructor and an Academic Advisor. Your course instructor and Academic Advisor can discuss ways for you to catch up on missed work, and arrange academic accommodations if appropriate and warranted.

It is important to note that the Academic Dean may refuse permission to write the final examination in a course if the student has failed to maintain satisfactory academic standing throughout the year or for too frequent absence from the class or laboratory

(https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID =5&SelectedCalendar=Live&ArchiveID=#Page 64).

#### 4. SCHOLASTIC OFFENCES

Scholastic offences are taken seriously and students are directed to read the appropriate policy, specifically, the definition of what constitutes a Scholastic Offence at: <a href="https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID=1&SelectedCalendar=Live&ArchiveID=#Page\_20">https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID=1&SelectedCalendar=Live&ArchiveID=#Page\_20</a>.

Students are responsible for understanding the nature of and avoiding the occurrence of plagiarism and other academic offences. Note that such offences include plagiarism, cheating on an examination, submitting false or fraudulent assignments or credentials, impersonating a candidate, or submitting for credit in any course without the knowledge and approval of the instructor to whom it is submitted, any academic work for which credit has previously been obtained or is being sought in another course in the University or elsewhere. Students are advised to consult the section on Scholastic Discipline for Undergraduate Students in the Academic Calendar.

If you are in doubt about whether what you are doing is inappropriate or not, consult your instructor, the Academic Dean's Office, or the Registrar. A claim that "you didn't know it was wrong" is not accepted as an excuse.

The penalties for a student guilty of a scholastic offence (including plagiarism) include refusal of a passing grade in the assignment, refusal of a passing grade in the course, suspension from the University, and expulsion from the University.

#### Plagiarism:

Students must write their essays and assignments in their own words. Whenever students take an idea or a passage from another author, they must acknowledge their debt both by using quotation marks where appropriate and by proper referencing such as footnotes or citations. Plagiarism is a major academic offence.

All required papers may be subject to submission for textual similarity review to the commercial plagiarism detection software under license to the University for the detection of plagiarism. All papers submitted for such checking will be included as source documents in the reference database for the purpose of detecting plagiarism of papers subsequently submitted to the system. Use of the service is subject to the licensing agreement, currently between The University of Western Ontario and Turnitin.com.

#### Computer-marked Tests/exams:

Computer-marked multiple-choice tests and/or exams may be subject to submission for similarity review by software that will check for unusual coincidences in answer patterns that may indicate cheating. Software currently in use to score computer-marked multiple-choice tests and exams performs a similarity review as part of standard exam analysis.

### 5. PROCEDURES FOR APPEALING ACADEMIC EVALUATIONS

All appeals of a grade must be directed first to the course instructor. If the student is not satisfied with the decision of the course instructor, a written appeal is to be sent to the School Chair. If the response of the Chair is considered unsatisfactory to the student, they may then submit a written appeal to the Office of the Dean. If the student is not satisfied with the decision of the Dean, they may appeal to the Senate Review Board Academic (SRBA), if there are sufficient grounds for the appeal and if the matter falls within the jurisdiction of the SRBA. For information on academic appeals consult your Academic Advisor or see the Student Academic Appeals – Undergraduate in the Academic Calendar

https://www.westerncalendar.uwo.ca/PolicyPages.cfm?Command=showCategory&PolicyCategoryID =1&SelectedCalendar=Live&ArchiveID=#Page\_14.

Note that final course marks are not official until the Academic Dean has reviewed and signed the final grade report for the course. If course marks deviate from acceptable and appropriate standards, the Academic Dean may require grades to be adjusted to align them with accepted grading practices.

### 6. PREREQUISITES

Unless you have either the prerequisites for a course or written Special Permission from the Dean to enroll in it, you will be removed from the course and it will be deleted from your record. This decision may not be appealed. You will receive no adjustment to your fees in the event that you are dropped from a course for failing to have the necessary prerequisite(s).

#### 7. SUPPORT

### **Support Services**

The Brescia University College Registrar's website, with a link to Academic Advisors, is at <a href="http://brescia.uwo.ca/academics/registrar-services/">http://brescia.uwo.ca/academics/registrar-services/</a>. Students can access supports through Brescia's Student Life Centre (<a href="http://brescia.uwo.ca/life/student-life/">http://brescia.uwo.ca/academics/registrar-services/</a>. Students can access supports through Brescia's Student Life Centre (<a href="http://brescia.uwo.ca/life/student-life/">http://brescia.uwo.ca/academics/registrar-services/</a>. Students can access supports through Brescia's Student Life Centre (<a href="http://brescia.uwo.ca/life/student-life/">http://brescia.uwo.ca/life/student-life/</a>) and Learning Development & Success at Western (<a href="https://www.uwo.ca/sdc/learning/">https://www.uwo.ca/sdc/learning/</a>).

#### **Mental Health and Wellness**

Students may experience a range of issues that can cause barriers to your learning, such as increased anxiety, feeling overwhelmed, feeling down or lost, difficulty concentrating and/or lack of motivation. Services are available to assist you with addressing these and other concerns you may be experiencing. You can obtain information about how to obtain help for yourself or others through **Health & Wellness at Brescia**, <u>https://brescia.uwo.ca/student\_life/health\_and\_wellness/index.php</u>

and Health and Wellness at Western, http://uwo.ca/health/mental\_wellbeing/index.html.

#### **Sexual Violence**

All members of the Brescia University College community have a right to work and study in an environment that is free from any form of sexual violence. Brescia University College recognizes that the prevention of, and response to, Sexual Violence is of particular importance in the university environment. Sexual Violence is strictly prohibited and unacceptable and will not be tolerated. Brescia is committed to preventing Sexual Violence and creating a safe space for anyone in the Brescia community who has experienced Sexual Violence.

If you or someone you know has experienced any form of Sexual Violence, you may access resources at <u>https://brescia.uwo.ca/safe\_campus/sexual\_violence/index.php</u>.

Portions of this document were taken from the Academic Calendar, the Handbook of Academic and Scholarship Policy, and the Academic Handbook of Senate Regulations. This document is a summary of relevant regulations and does not supersede the academic policies and regulations of the Senate of the University of Western Ontario.